



Federal Ministry
for Economic Affairs
and Energy

20
YEARS



National
Contact Point (NCP)
for Twinning and TAIEX

20 years of Twinning – Where from, where to?

Yıldız Götze

German National Contact Point for Twinning
Federal Ministry for Economic Affairs and Energy

IBDs Brussels, February 7th 2018



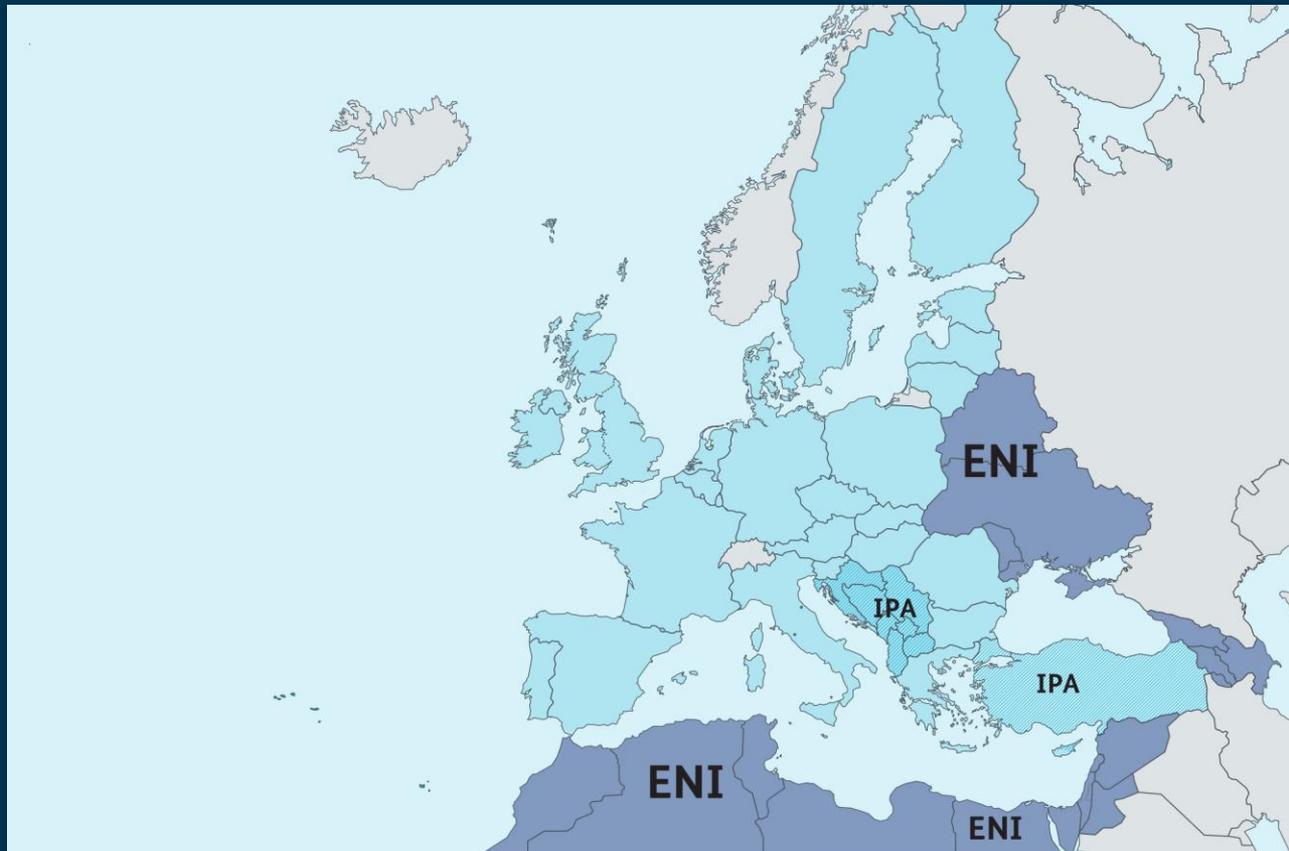
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Common Challenges – Joint Action





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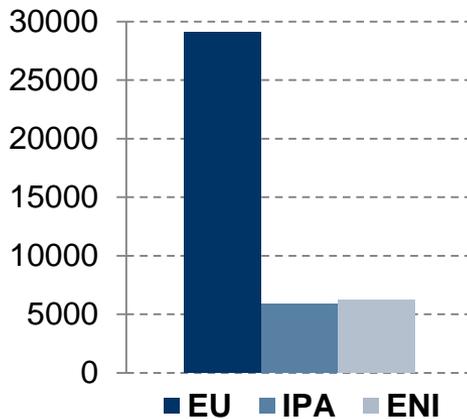
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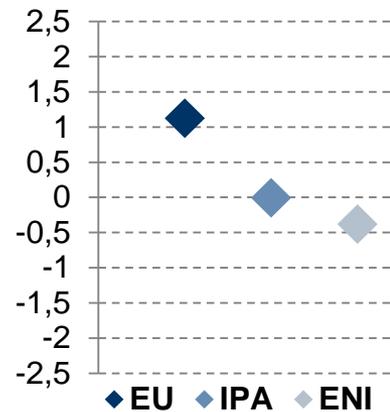
Common Challenges – Joint Action

GDP per capita (€)



Source: IMF,
2017

Government Effectiveness



Source: Worldwide Governance
Indicators (WGI), World Bank, 2016





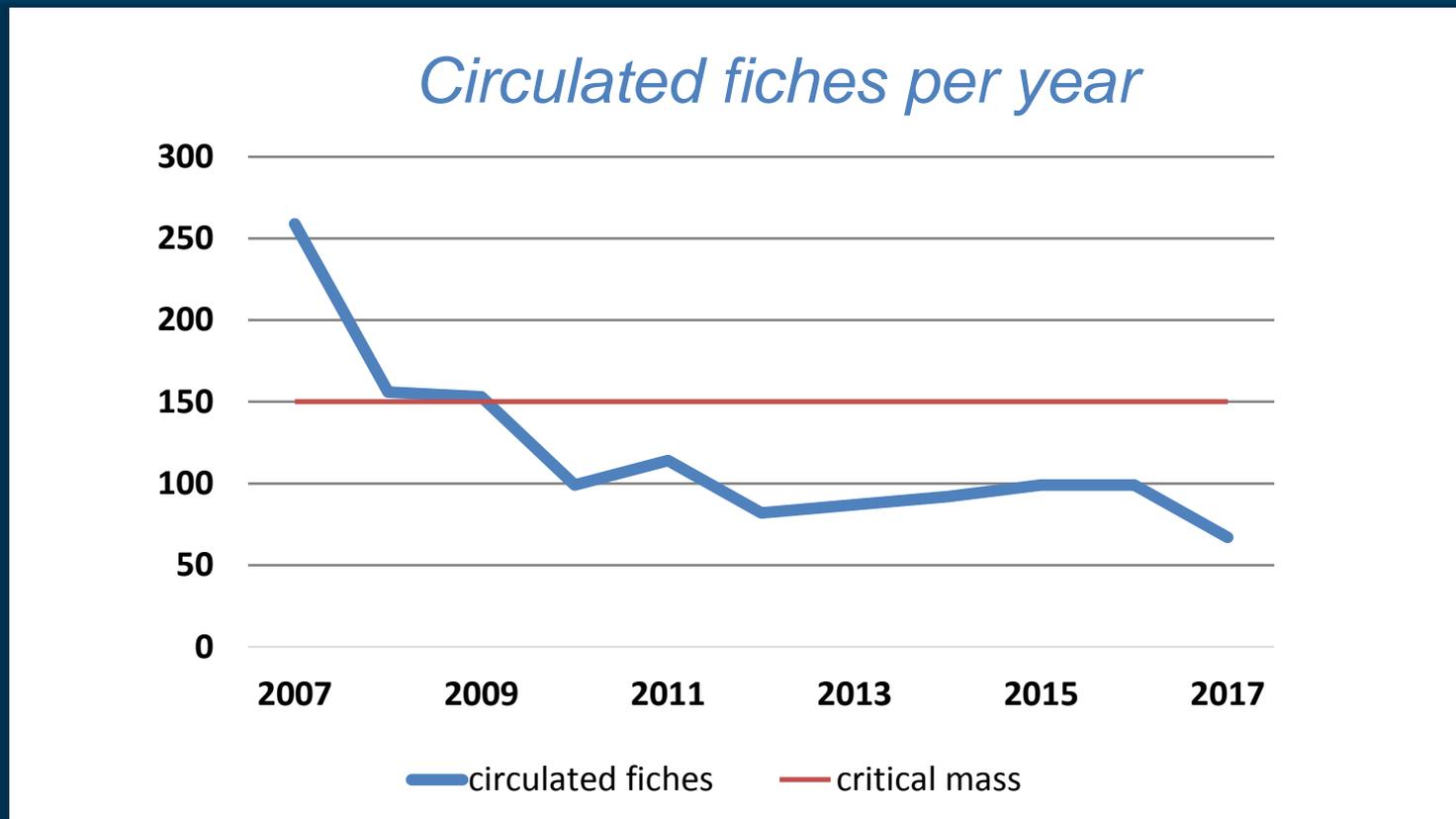
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Twining: Continuous Decrease





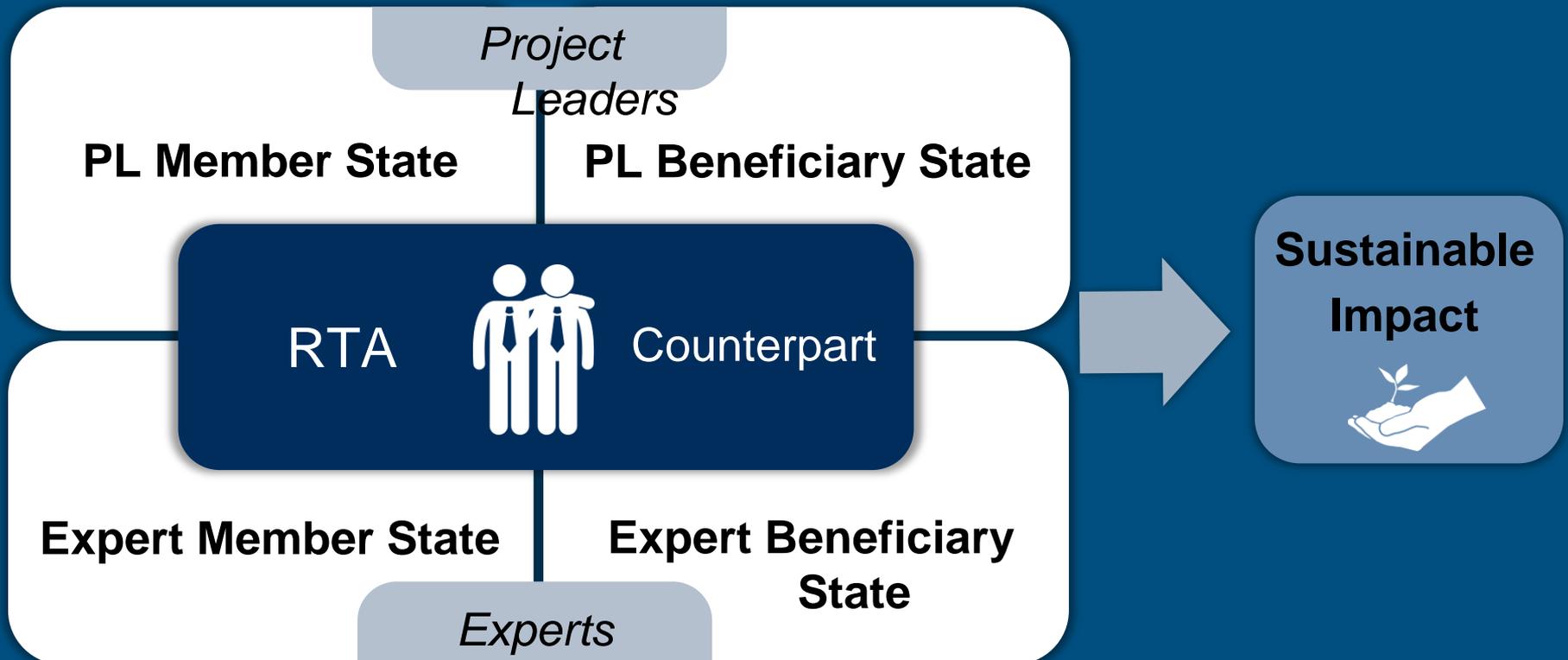
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Unique Twinning Features





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Structural Barriers in the Project Cycle

Before

**Arbitrary
Selection**



During

**Rigid
Framework**



During

**Counterproducti
ve
Incentives**



After

**Results are
checkbox-
focused**





From Twinning

to Twinning Reloaded

Measures Taken

- Financial decision
- New Manual

Current Measures

- Evaluation
- Awareness raising initiative

Proposed Measures

- Appreciation of Enlargement and Neighbourhood policy
- Increased resources at DG NEAR
- Reinvention of Twinning
- Relaunch of Twinning

Required results

Strategically
Integrated



Flexible
Framework



Correct
Incentives



Impact
focused



Possible
Expansion

