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EU Institution Building Instruments in the Republic of Moldova

*Domnița Hanganu
State Chancellery
Republic of Moldova*



Coordination Body



State Chancellery

- **National Aid Coordination Authority:**
 - ensures the functioning of the Sector Coordination Councils;
 - plans, evaluates and monitors the assistance provided by Development Partners (monitored through the Aid Management Platform www.amp.gov.md);
 - ensures the coordination at ministries level via the Inter-Ministerial Committee for Strategic Planning;
- **PAO - Policy Coordination and External Assistance Department**



The CIB Programme



CIB was established in 2010 through a Memorandum of Understanding between the European Union and the Republic of Moldova with the following priorities:

- **Good governance, rule of law and fundamental freedoms;**
- **Public administration reform;**
- **Facilitation of a new EU - Moldova Agreement, including the DCFTA**



Alignment to RM – EU priorities

EU Priorities

MD Priorities

EU - Moldova Association Agreement signed in 2014

- Single Support Framework
- EU - Moldova Annual Action Programme
- NDS Moldova
- Government Activity Programme



CIB implementation in Moldova



- Pools of experts for specific CIB reform challenges;
- Twinning projects;
- Administrative internship in/from EU Member-States to Moldova;
- Specialized training programmes in AA, EU legislation and DCFTA relevant topics;
- Provision of support to CIB coordination body;
- Technical assistance, including ad-hoc seminars and conferences;
- TAIEX assessment missions, study visits and workshops;
- Short-term expertise provided by SIGMA programme;
- Scholarships in specialized programmes and studies;
- Provision of equipment and/or specialized infrastructure, primarily where this is necessary to meet EU norms and standards.



Twining on going Project in Moldova



11 Ongoing Twining projects in the sectors:

- Financial supervision
- Agriculture
- Health
- Food safety
- Standardization
- Personal Data Protection
- Internal control and audit environment in public sector
- Legislative
- Investigation of criminal acts of corruption
- Customs
- Cultural heritage



Twinning Project

”Support to the civil service modernization in the Republic of Moldova in line with EU best practices”

Results:

- Legislation on civil service management improved and adapted in line with EU best practices
- Long-term strategic framework for continuing the modernization process of civil service according to EU principles developed
- Institutional capacity of the State Chancellery strengthened
- Quality of the professional development system in the civil service of the Republic of Moldova improved
- HR Units capacities strengthened
- Improved HRM services in Public authorities
- Top civil servants (State Secretaries) capacities strengthened



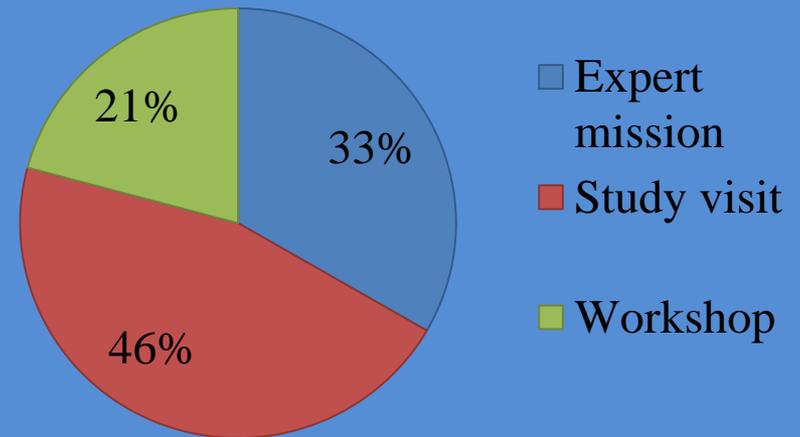
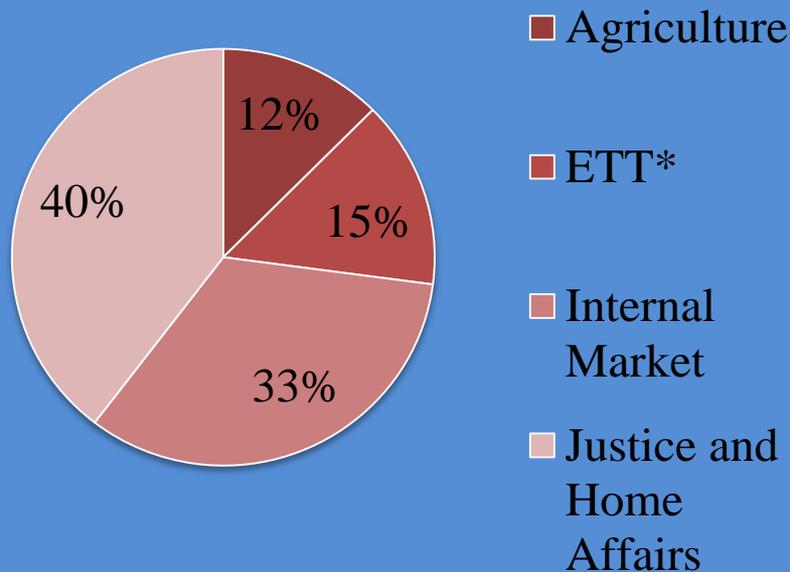
TAIEX

TAIEX events by type

TAIEX events by sector

TAIEX events by type

TAIEX events by sector





SIGMA Activities in Moldova



- Re-organisation of the Government.
- Support the enhancement of the normative framework for the state secretaries and the development of their capacities.
- Preparing a new legislative framework for external audit
- Developing and implementing the PFM and PIFC Strategies.
- Implementing the public procurement reform



Main Achievements



Public Administration Reform:

- Strengthened institutional capacity of the public administration
- Enhanced Government Policy Making Capacity
- Established merit-based professional Civil Service
- Improved management, information and communication
- Modernized Civil Service
- Strengthened external public audit and financial accountability

Rule of law:

- Strengthened capacity of the forensic laboratories of the Ministry of Interior
- Facilitated actualization of the Action Plan on Migration by providing face recognition capabilities at the entry border points of Moldova

Deep and Comprehensive Free Trade Area:

- Reformed Republic of Moldova's trade and trade-related policies



Challenges



- **High turnover of staff** that undermine on one hand the investment in staff specialization and on the other hand disassemble the process of institutional development.
- **Institutional instability.** The planned restructuring of the public administration apparatus involves a massive restructuring of the staff and re-design of the existent departments and positions.
- **Political instability.** The numerous changes in political and strategic Moldavian counterparts for the last years make questionable the coordination agenda.
- **Long lasting selection/contracting procedures** for projects, leading to possible disruptions in coordination



Lessons Learnt



- **The use of Twinning** has proven to be particularly useful when CIB institutions needed support on specific technical issues related to the introduction of standards, alignment with EU legislation and transposition of the *acquis communautaire*.
- **Strong interest and commitment of the management at operational level** in the beneficiary institutions (heads of departments/units) likely contributed to effective project delivery.
- **Sustainability issues should be better streamlined.** Contracting Authority and Beneficiary must insist more on the sustainability part of the final reports and should reflect on sustainability of actions to be implemented from the beginning.



Thank you!