

NATIONAL AGENCY OF UKRAINE
ON CIVIL SERVICE



CENTER FOR ADAPTATION OF THE CIVIL SERVICE TO
THE STANDARDS OF THE EUROPEAN UNION

TWINNING PROGRAMME ADMINISTRATION OFFICE

2006
2016



 **EASTERN PARTNERSHIP**

BRINGING EASTERN EUROPEAN PARTNERS CLOSER TO THE EU



EUROPEAN INSTITUTION BUILDING OF UKRAINE

TWINNING

TAIEX

SIGMA







Kostiantyn VASHCHENKO

Head of the National Agency of Ukraine
on Civil Service

Ukraine has to go through the hard way to conduct important reforms towards European integration. For us European integration is not only the main focus of foreign policy, but also an important incentive for large-scale internal transformations.

European instruments discover new opportunities for Ukraine, offering a large number of ways of achieving the goals and commitments undertaken by Ukraine under the Association Agreement between the European Union and the European Atomic Energy Community and their Member States, of the one part, and Ukraine, of the other part.

The National Agency of Ukraine on Civil Service makes every effort to ensure the effective implementation of Twinning, TAIEX instruments and SIGMA programme in Ukraine.

Yours faithfully,

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke at the end.

Kostiantyn VASHCHENKO

**NATIONAL AGENCY OF UKRAINE
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**TWINNING PROGRAMME ADMINISTRATION OFFICE
IN UKRAINE**

PAO ROLE AND FUNCTIONS:

- to inform government authorities about the possibilities to attract the EU technical assistance within the framework of the Twinning instrument;
- to provide support to Ukrainian government authorities in preparing Twinning project proposals and provides analysis and assessment of submitted project proposals, conduct consultation with the beneficiary administration;
- to provide support to the beneficiary and framework experts through comprehensive explanation of specific features of the Twinning and process of Twinning Fiche preparation;
- to participate as observer in the selection process;
- to assist in the preparation of the contract: two partners (MS and BC) are jointly responsible for drafting the contract. The approval of the contract is the responsibility of the EU Delegation to Ukraine. The role of the PAO envisages advising the partners when they prepare drafts to be submitted to the EC;
- implementation of Twinning projects: the PAO is not involved in the contractual management of the project, but it can contribute to their success by facilitating the life of the projects in many ways, i. g. by removing barriers to their implementation where Ukrainian laws authorities are involved and closely monitoring them so as to play the role of mediator between the partners if it is deemed useful by them;
- to supervise the project implementation, which includes a commitment to reporting and analytical activities;
- coordinations of Twinning may provide participation in education and training for potential beneficiaries of Twinning projects as well as for those already participating in the implementation of these projects;
- to accumulate and store information and files for each of the project.



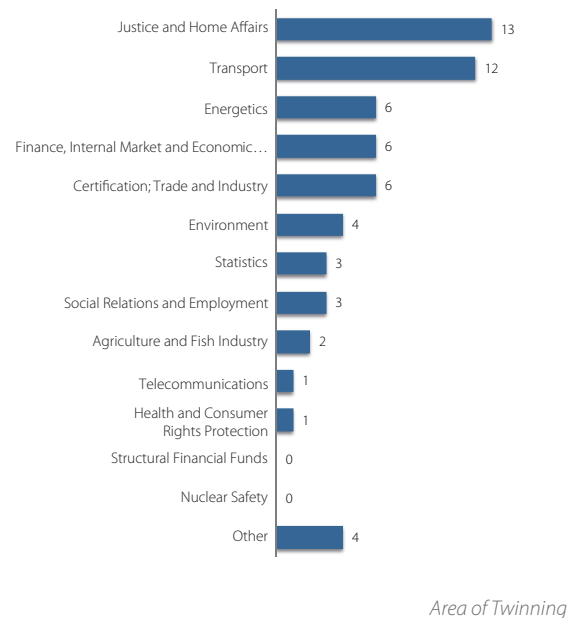
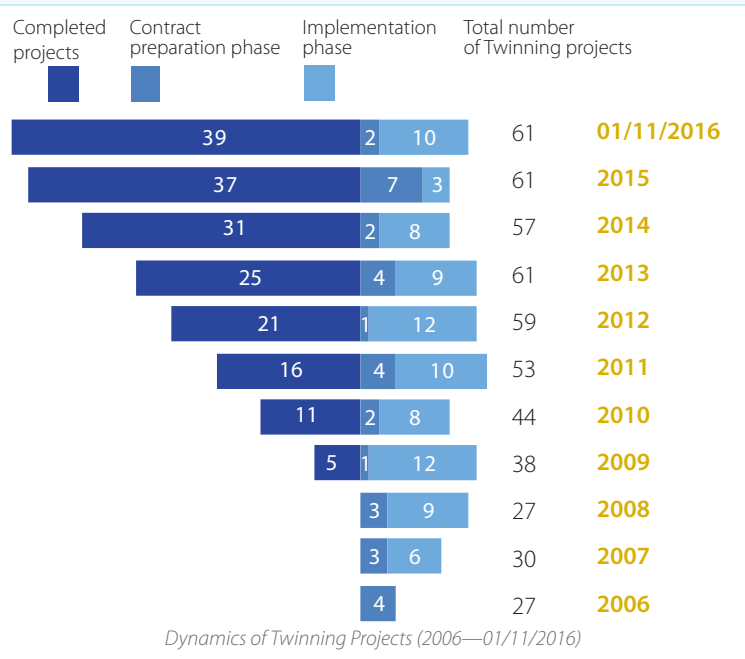
To increase awareness of government authorities on institutional development instruments

Programme Administration Office organizes and conducts the following activities:

- annual meetings for beneficiary contact points of Twinning and TAIEX projects;
- meetings of Resident Twinning Advisors;
- meetings of RTA Counterparts;
- meetings of Resident Twinning Advisors and their Counterparts;
- Annual Regional Conferences on Institution Building.

According to the Decree of the President of Ukraine "The Issue on the Twinning Programme Implementation in Ukraine" as of 06.10.2005 No 1424 coordinator of preparation and implementation of Twinning programme in Ukraine is the National Agency of Ukraine on Civil Service.

Order of the National Agency of Ukraine on Civil Service "On the Activities of the Twinning Programme Administration Office" as of 27.09.2013 No 169 functions of Twinning Programme Administration Office assigned to the Center for Adaptation of the Civil Service to the Standards of the European Union.

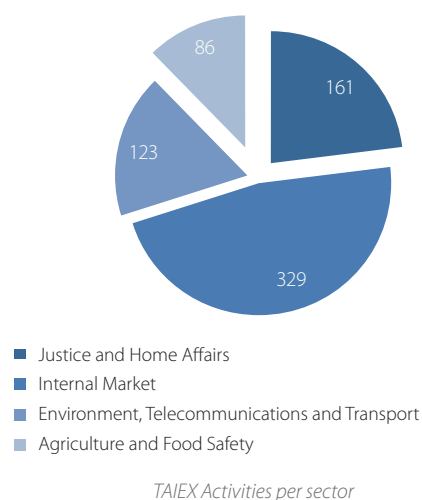


As of 01.11.2016, the Work Plan consists of 61 Twinning projects (39 are successfully completed, 10 projects are at the stage of implementation in the Twinning Pipeline and 12 projects are at the different stages of preparation).

45 government authorities are involved into cooperation in the framework of Twinning.

As of 01.11.2016, 699 TAIEX events were held, 131 of which were initiated by the European Commission and 568 events were initiated by Ukraine.

15225 representatives of Ukrainian government authorities participated in TAIEX events.



By the Resolution of the Cabinet of Ministers of Ukraine No 154 the procedure of the preparation and implementation of Twinning projects in Ukraine was approved.

Standardized procedure for implementing of Twinning projects

07/02/2007



13/04/2007

Coordination of the institution building process was improved

By the Resolution of the Cabinet of Ministers of Ukraine No 625 the Head of the NAUCS has been put on deputies of Chairman of the Ukrainian part of the Committee on institution building instruments Twinning, TAIEX and SIGMA programme realization in Ukraine and Director of Twinning Programme Administration Office has been put on members of the Ukrainian part of the Committee.

05/03/2007

Signing of the first Twinning contract

The first Twinning contract in Ukraine is "NERC — Strengthening of Regulatory and Legal Component of the Energy Sector Regulation" (partners: National Electricity Regulatory Commission of Ukraine — Italy in consortium with Austria and the Czech Republic).

Also on 05/03/2007 Joint Declaration of the Twinning project "Harmonisation of the Legislation and Ensuring Their Implementation in the Aviation Sector" was signed (partners: State Aviation Administration — France in consortium with Poland).



Signing of the first Twinning contract

Activities carried out by Twinning Programme Administration Office for officials of government authorities on the effective implementation of Twinning institution building instrument, including the implementation of the Resolution of the Cabinet of Ministers of Ukraine "On Approval the Procedure of the Preparation and Implementation of Twinning Projects in Ukraine" as of 07/02/2007 No 154.

Methodically and training workshop on implementation of Twinning projects

24/04/2007

Training workshop

06/07/2007

CONTRACT	
Done at Paris and Kiev in four originals in the English language	
For the Member State Partner	For the Contracting Authority
Mr René Gaudin, Director, General Directorate for Civil Aviation, Department for Aeronautical Programmes and Co-operation	Mr Ian Boag, Head of Delegation, European Commission Delegation to Ukraine
SIGNATURE	SIGNATURE
DATE	DATE
24 June 2007	24 June 2007
For the Final recipient of the Action	Mr Anatoly Kalsnyk, Deputy Minister of Transport and Communications of Ukraine, Chairman of the State Aviation Administration
SIGNATURE	SIGNATURE
DATE	DATE
	05.07.07

Twinning contract "Harmonization of the Legislation Procedures and Ensuring Their Implementation in the Aviation Sector"

Considering all achievements, Ukraine was invited by the European Commission to present its experience of using the Twinning instrument for implementing workshops on Twinning instrument issues in Moldova (24—25/10/2006), Armenia (27/11/2007) and Georgia (29—30/11/2007).

Presentation of Ukrainian experience

10—11/2007

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In 2007 the practical realization of the first six Twinning projects started:

- “NERC — Strengthening of Regulatory and Legal Component of the Energy Sector Regulation” (National Electricity Regulatory Commission of Ukraine);
- “Harmonisation of the Legislation and Ensuring Their Implementation in the Aviation Sector” (State Aviation Administration);
- “Assistance in Implementing a New System of Internal Financial Control” (Main Control and Revision Office of Ukraine);
- “Strengthening of Standardisation, Market Surveillance, Metrology and Legal Metrology, Conformity Assessment and Consumers Policy in Ukraine” (State Committee of Ukraine for Technical Regulation and Consumer Policy);
- “Support for Ukraine in the Space Sphere” (State Space Agency of Ukraine);
- “Strengthening of Implementation of Competitive Legislation of Ukraine” (Antimonopoly Committee of Ukraine).

Ukraine initiated the holding of the Annual Conference of the Black Sea Region Countries on Twinning instrument (Armenia, Azerbaijan, Georgia, Moldova and Ukraine).

This decision was taken in view of the first experience among Tacis countries in establishing Twinning programme, signing the first Twinning contracts and beginning of practical implementation of the first Twinning projects in order to strengthen and develop cooperation between the mentioned countries, to exchange experience in the area of capacity building, to develop a common vision of best use of institution building instruments Twinning, TAIEX and SIGMA programme in the near future and development of proposals for European Commission and national governments on improving approaches and procedures for using instruments of institutional development.

27/10/2007

Meeting of RTA's

Meeting of Resident Twinning Advisers (RTA) was held in Novhorod-Siverskiy.

17—18/12/2007

Annual conferences for institution development were launched



Annual Conference of the Black Sea Region Countries on Twinning instrument

Ukraine presented its experience in the use of the Twinning instrument in Egypt (participation in annual conference "Instruments of Capacity Building", 13—14/05/2008) and Morocco (participation in international conference on occasion of the closing of four Twinning projects, 13/06/2008).

Presentation of Ukrainian experience

05—06/2008



Amendments in the Order of Work on Preparation and Implementation of Twinning Projects in Ukraine developed by the Cabinet of Ministers of Ukraine No 868.

Systematic approach to annual programming and regular project monitoring was introduced

01/10/2008



2008

28/02/2008

Training workshop "Implementation and Monitoring of Twinning Projects"

Technical assistance project funded by the European Commission within the framework of Tacis and aimed at support the capacity of Ukraine made the best use of the EU assistance, including instrument Twinning. Within the project, in particular, introduced the educational course «Twinning in English / Professional Skills», aimed to deepen linguistic and communication skills of civil servants for preparation for Twinning projects implementation. Closing of the project was held on 21/01/2008.

15/08/2008

Opening of the EU project "Implementation of Twinning Operations in Ukraine" (ITO)

21/11/2008

Training workshop "Improving the Quality of Preparation and Implementation of Twinning Projects in Ukraine"

Methodical maintenance of projects implementation

With the support of the project TACIS «Implementing Twinning Operations in Ukraine», the practical guidance on the use of Twinning in Ukraine, Common Twinning Manual in Ukraine (approved by the Order of the NAUCS as of 01/07/2008 No 175), guidance on internal procedures for the Twinning Administration Office, management project on monitoring Twinning projects in Ukraine, practical recommendations for Twinning RTA's, Regulations on Monitoring the Twinning Projects Preparation in Ukraine (approved by the Order of the NAUCS as of 11/07/2008 No 191 and registered by Ministry of Justice No 907/15598) were developed.

Resolution of the Cabinet of Ministers of Ukraine as of June 4, 2008 No 528 ruled to rename the Center for Support of the Civil Service Institutional Development into the Center for Adaptation of the Civil Service to the Standards of the European Union, and enhanced its competencies. The purpose of that change was to strengthen institutional reforms in the public sector, to improve the mechanism of applying institution building instruments of the European Union Twinning, TAIEХ and SIGMA programme.



Meeting of the Twinning Programme Coordination Group, 08/06/2008

Twinning projects achievements

Twinning project “Harmonisation of the Legislation and Ensuring Their Implementation in the Aviation Sector” was implemented by the State Aviation Administration under the Ministry of Transportation and Communication of Ukraine in joint cooperation with the Civil Aviation Ministry of Transport, Infrastructure, Tourism and the Sea of France, the Civil Aviation Authority of the Republic of Poland, provided for the harmonization of Ukrainian legislation on civil aviation security with the requirements of the United Aviation Administration of the European Union, and also enforcement of harmonized legislative procedures by Ukrainian aviation sector in the context of a Common Aviation Area with the EU.

Biennial Twinning project in Ukraine for the National Electricity Regulatory Commission of Ukraine aimed at developing effective social tariff scheme to electricity consumption for population. The main achievement of the project was the development and implementation of indicators service quality monitoring system on power supply.

Twinning project “Strengthening of Standardisation, Market Surveillance, Metrology and Legal Metrology, Conformity Assessment and Consumers Policy in Ukraine”, launched by the European Commission in Ukraine as one of the first, was the logical continuation of cooperation between Ukraine and the EU to create favorable conditions for Ukraine’s integration into the EU internal market through bringing regulatory and administrative practices in accordance with international and European standards. Its main objective was to support the implementation of the tasks of the Ukraine-EU Action Plan on preparation of the Agreement on Conformity Assessment and Acceptance of Industrial Products (ACAA). This agreement made it possible to expand the trade turnover between Ukraine and the EU by eliminating additional testing or certification and mutual recognition of conformity assessment of a number of products assists to the general improvement of production quality in Ukraine.

○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ● SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○ SIGMA ○



Bob BONVITT

Head of SIGMA programme

“Speaking about the role of SIGMA programme, the first thing is to help. And this is where we try to support national reform programmes. I really want to clearly the difference between SIGMA and other projects that are implemented through Twinning. We believe that this is work for beneficiary countries. Our main goal is to become friends, become people who can be contacted at any time when you need .. to help countries moving forward”. ★

25—26/09/2008

Start of cooperation with SIGMA programme

During the Annual Conference of the Black Sea Region Countries on Twinning Instrument Issues, possibilities of cooperation with SIGMA programme were presented.

- According to the Resolution of the Cabinet of Ministers of Ukraine “On Procedure for the Participation the Central Executive Authorities in the Activities of International Organizations, Member of which is Ukraine” as of 13/09/2002 No. 1371, the NAUCS is responsible central executive authority for the implementation of commitments, in particular financial, arising from Ukraine’s membership in the OECD Public Governance Committee.
- Since 2008 the NAUCS has taken a part in this Committee as a permanent observer.

Speech on concerning the SIGMA opportunities (25—26/09/2008)

In 2008, Ukraine has once again become a leader among the countries to which the European Commission extends the European Neighbourhood Policy, on the number of classic Twinning projects under implementation, including completed.

Workshop “Supporting Twinning Implementation in Ukraine: Proper Initiation and Preparation of Twinning Projects”

11/02/2009



Participants of the working group on preparing the logical framework of the Twinning project during the seminar “Supporting Twinning Implementation in Ukraine: Proper Initiation and Preparation of Twinning Projects», 11/02/2009

“Officials’ offices could be called the “heart” of the European integration: they prepare laws, allocate resources, monitor implementation of decisions there. If ever Ukraine will join the European Union, officials will manage billions of EuropeAid co-operation. And Europeans’ philosophy is simple: change the efficiency of civil services and you will change the effectiveness of the country...”

Twinning does not invent new problems. European officials come and advise how to solve the problem, which entered a strategic development plan of the government authority”.

Tuz, Iryna. EU helps Ukraine to reform the bureaucracy // Radio Svoboda. — 20/04/2009.

During the Annual Meeting on the Institution building instruments “Institutional Days”, that took place in the Brussels, Belgium, were highlighted major achievements and problems, that are arising during the implementation of Twinning projects in Ukraine.

Presentation of Ukrainian experience

11—12/06/2009



Presentation of Ukrainian experience during the Annual Meeting on the Institution building instruments

09/07/2009

Workshop “Enhancing Quality of Use of the Institution Building Instrument Twinning in Ukraine: Status and Prospects”

14—16/10/2009

Workshop “Strengthening Institutions That Implement the Projects”

The event was held in joint cooperation with the Committee for European Integration of Poland with the assistance of the Coordination Bureau on European and Euro-Atlantic Integration and Tacis project “Implementation of Twinning Instrument in Ukraine”.

Twinning Programme achievements

Under the project for NERC was developed a draft Law of Ukraine “On the National Electricity Regulatory Commission”, which takes into account the best European practices of independent regulators and domestic experience in the energy sector, implemented methods of monitoring power quality and adequate pricing mechanism for electricity, that would take into account the social protection. Successful implementation of this project contributed to the initiation of the second Twinning project in the regulation of the gas sector.

The experts’ recommendations for the project of the MainCRO reflected in the approved in March 2009 Strategy of the State Control and Revision Service Development till 2015 and Action Plan of Ensuring and Improving Quality of Control and Revision Work.

2009



As a result of the event, that was conducted with the participation of representatives of the Director General for Enlargement at the European Commission, the mechanism of consideration by the European side the TAIEX applications from the government authorities of Ukraine was reviewed.



Seminar on the status of engaging external aid of the European Commission within the framework of TAIEX instrument in 2008 and the perspective for 2009

Workshop on the implementation of TAIEX

03/02/2009



During 2009, 47 TAIEX events took place with the participation of 827 representatives of the government authorities, including 31 event that were initiated by Ukraine, 16 events that were initiated by the European Commission, in particular in the areas of:

- freedom, security and justice (7);
- domestic market (24);
- transport, environment and energy (10);
- agriculture and food safety (6).

Ukraine recognized as a leader among the countries to which the European Commission extends the European Neighbourhood Policy, on the number of participants in TAIEX events (during 2006-2008, 1397 civil servants in Ukraine took part in 88 TAIEX events).

29/05/2009

Seminar on study of the sources of the EU legislation

Contact persons for the use of TAIEX in the central executive authorities, heads of personnel departments of regional, Kyiv and Sevastopol city government administrations took part in the seminar on the use of TAIEX instrument of government authorities of Ukraine regarding study of the sources of the EU legislation (acquis communautaire).



Workshop on study of the sources of the EU legislation (acquis communautaire), 29/05/2009

06/07/2009

Action Plan on Involvement of External Assistance of the European Commission within the framework of TAIEX on the II half of 2009 was approved

22—29/07/2009

Individual consultations

The procedure of the filling in TAIEX application forms and the procedure of organization of TAIEX events were explained to the representatives of the working groups of government authorities..

Achievements of TAIEX events

19—23/01/2009 in the State Forestry Committee of Ukraine was held the TAIEX expert mission "Features of National Forest Inventory". Experts from the EU Member States presented the experience of the national forest inventory in the EU countries, Russia and North America, clearly outlining the advantages and disadvantages of various models of national forest inventories. Recommendations for the initial phase of the deployment of the national forest inventory were provided to the Ukrainian side.

02—03/02/2009 at the National Agency for Energy Efficiency and Energy Saving of Ukraine was held seminar "Promoting Energy Efficiency and Energy Saving Among the Population and Enterprises", in which was considered popularization of energy efficiency and conservation in the population and enterprises, was presented experiences energy saving in the EU Member States. Also the development of highly efficient technologies and implementing research and technology projects in the field of energy efficiency was discussed.

During 2010, 2749 civil servants of Ukraine took part in 92 events TAIEX (of which 76 were initiated by Ukraine).

The first TAIEX seminar at the regional level (Ivano-Frankivsk)

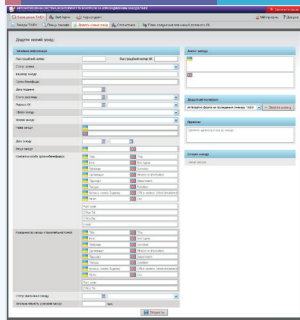
Лютий 2010



Practical seminars

For contact persons were organized seminars on the use of the mechanism of the EU institutional development instrument of TAIEX (aquis communautaire).

Ukraine has once again become a leader among the countries to which the European Commission extends the European Neighbourhood Policy on the number of TAIEX events and personnel of the government authorities that were involved in the participation.



In 2010, Information database of TAIEX was developed and implemented

The event “Management of the Crisis Phenomena in the Food Sector” devoted the role and tasks of the key government authorities and the European Rapid Alert System for Food an Feed.

The first TAIEX seminar for the Eastern Partnership countries

28—29/04/2010



Representatives of beneficiaries presented their experience of the cooperation with TAIEX and provided suggestions for improving its implementation. During the event the mechanism of regulating the use of TAIEX instrument at the legislative level was reviewed.

Meeting on the attracting of TAIEX

27/10/2010

TAIEX seminar on prevention of corruption and conflict of interest in civil service

Achievements of TAIEX events

25/01/2016 Seminar “Procedure of the Setting up and Reorganization of Joint Stock Companies, the Issuance of Securities during the Reorganization”, that was organized by the State Commission for Securities and Stock Market, contributed to the formation of complete and holistic understanding of the process of reorganization of joint stock companies in the EU countries.

15—16/11/2010 Seminar “Evaluation and Reassessment of the Safety Surface Storage Facilities for Radioactive Waste” was organized by the State Nuclear Regulation Committee of Ukraine within the framework of the National Target Environmental Program of Radioactive Waste Management.

14—18/06/2010 Among the results of the study visit “Exchange and Learning Experience of EU Member States to Introduce Economic Incentives Efficiency of Energy Resources, the Use of Alternative and Renewable Energy Sources” updating of the Action Plan between the National Agency for Energy Efficiency and Energy Saving of Ukraine and the Austrian Energy Agency.

2010

Meeting under the expert mission with the Head of the SIGMA Programme Bob Bonwitt, 18/06/2010



The aim of the mission was the evaluation of governance in the area of government finance, including fiscal policy, financial management and control, internal and external audit. Report on the results of assessment was received on 26/08/2010.

During the meeting the Head of the SIGMA Programme Bob Bonwitt and expert Julio Nabais with representatives of central executive authorities of Ukraine defined the main directions of cooperation with SIGMA programme for 2010—2011.



The draft report of SIGMA programme in the areas of government financial management, internal control and external audit was discussed.

Expert mission

06—09/04/2010

Meetings with experts

18/06 та 06/07/2010

Roundtable on discussion of the draft report

26/07/2010



11—14/05/2010

Expert mission

Mission of expert Peder Blomberg and adviser of law George Kazan in order to provide recommendations for the revision of the Law of Ukraine “On Government Procurement”.

26/05—01/06/2010

International events

SIGMA experts took part in the Fourth International Seminar on Internal Audit PEM PAL (Yalta), that was dedicated to the problem of domestic audit in the framework of reform of the government internal financial control system as well as a roundtable with representatives of the Central Harmonization Units of Ukraine was held.

21/09/2010

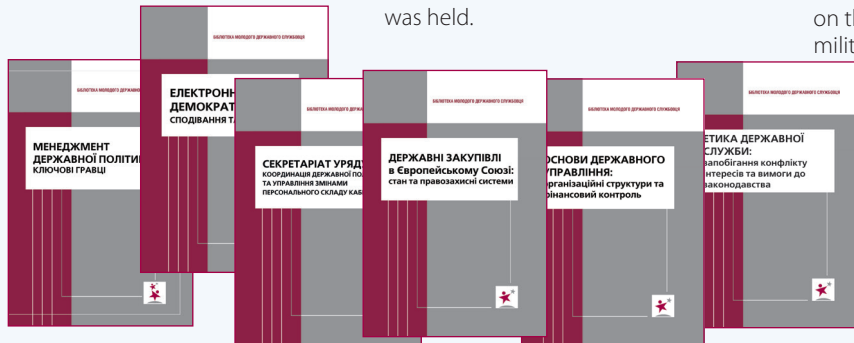
Examination of projects

Comments on the draft law “On Administrative Services” and “On Administrative Procedural Code” were provided.

19/10/2010

Expert mission

The aim of the mission was to evaluate the legislation of Ukraine in the area of government procurement on the procurement of goods and services of the military-industrial complex.



As part of the series “Young Civil Servant Library”, the translation of recommendations of SIGMA programme on decentralization of government administration, financial audit of the management of the budget, professional ethics of civil servants was provided. These manuals complement the 4 translations as of 2008 on the coordination of civil policies and the process of its formation, separation of political and administrative posts, e-government, European integration and government procurement.



Lesia SHAFRANSKA

representative of the State Agency of Land Resources of Ukraine

"To participate in the seminar, except specialists of the central office of the SALR, we invited representatives of regional administrations, NGOs, scientists and graduate students. The participants used the opportunity to voice the issues that concern them, the landowners and land users locally, and to get answers from European experts. Another achievement of the seminar can be considered a revision of the draft Law of Ukraine "On Land Market" [approved in the first reading on 09/12/2011]."

Bureaucrat: a newsletter. — No 19—20 (144—145). — 2011.

Involvement TAIEX for professional associations was discussed

11/04/2011

The database of self-governing professional associations was formed and the seminar on engaging external aid of the European Commission within the framework of TAIEX was organized.

Representatives of the newly established central executive authorities of Ukraine were acquainted with the opportunities to engage TAIEX instrument.

Practical seminars

17—20/10/2011

2011

TAIEX TAIEX

25/02/2011

Seminar on TAIEX involvement at the regional level

Civil servants of the Autonomous Republic of Crimea and Sevastopol were acquainted with the instruments of the international technical assistance and cooperation Twinning and TAIEX, possibilities of their use in regions.

As a result of the event, the region attracted TAIEX instrument and organized seminar "Studying the Experience of European Countries for the Development Tourism in Coastal Areas" on 14—15/11/2011.



TAIEX seminar "Reforming the System of Social Services for the Population" 06—07/10/2011, Poltava

SIGMA SIGMA

SIGMA Expert Mission

Research in the area of needs assessment and developing proposals to strengthening the capacity of executive power in connection with the implementation of the Association Agreement between Ukraine and the European Union was held.



07/11/2011

Comments to the draft law

Comments from SIGMA experts on the draft Law of Ukraine "On Civil Service" were received.

04/11/2011

Final report

The final report of the SIGMA experts "Assessment of the Management System of the government finance of Ukraine" on the results of the mission in 2010 was received.

Twinning Projects Achievements

Twinning Project “Development of the Statistical Methodologies in Ukraine according to the EU Standards” (beneficiary — State Statistics Service of Ukraine) was recognized as one of the most successful among 4 Twinning projects in 2012 among the European Neighbourhood and Partnership Instrument countries.

Workshop “Implementation of Twinning in Ukraine: Features, Stages of Project Preparation, Practical Aspects of the Project Implementation in Ukraine aimed at Improving Cooperation between Partners of the Ukrainian Side and Representatives of the EU Member States. During the event, the practical training in working groups regarding preparation of proposals for involving assistance within the framework of Twinning instrument was conducted.



Twinning and TAIEK In Ukraine

CURRENT SITUATION, AND OPPORTUNITIES

РЕКОМЕНДАЦІЇ
ДЛЯ ПАРТНЕРІВ ПОСТРАЙКІВ ПРОЄКТУ
TWINNING

2012

According to the Interdepartmental Order of the National Agency of Ukraine on the Civil Service and the Ministry of Economic Development and Trade of Ukraine No 120/702 established the Working Group for the Coordination of Twinning Instrument Implementation (Coordination Group).



Meeting of the Resident Twinning Advisers

Workshop for Contact Points

20/03/2012



23/03/2012

Official kick-off meeting of the project “Support to the Civil Service Development in Ukraine”

The project is aimed at strengthening institutional capacity of NAUCS in public administration reform.

During the year the following activities were conducted:

- o 30 Steering Committee meetings;
- o 7 kick-off meetings and 3 closure conferences of the Twinning Projects;
- o 38 meetings with framework experts;
- o 2 selection meetings of the partners for Twinning project from the EU Member States;
- o 2 meetings with the experts on monitoring and evaluation of the Twinning projects;
- o 6 monitoring missions for the Twinning projects implementation;
- o 84 meetings with representatives of beneficiaries and foreign experts.

Formation of Coordination Group

15/06/2012

28/03/2012

Establishing the procedure on residency of foreigners in Ukraine

The Procedure of Registration, Producing and Issuing a Temporary Residence Permit to Foreigners who Arrived in Ukraine for Temporary Residence” was approved by the Resolution of the Cabinet of Ministers of Ukraine No 251.

04/12/2012

10/07/2012

Meeting of the Resident Twinning Adviser Counterparts



Iryna BERNSTEIN

Resident Twinning Adviser for State Statistics Service of Ukraine

“Cooperation within the framework of Twinning can be described as a unique opportunity to provide exchange of ideas, experience and knowledge”.

Bureaucrat: a newsletter. — No 4—6 (149—151). — 2012.

2012

The meeting of representatives of the NAUCS with the Senior Advisor of the SIGMA Programme on Public Finance and Audit Joop Vrolijk was held.

Working Meeting

17/04/2014

Within the framework of Memorandum of Understanding between the Government of Ukraine and the Organization of Economic Cooperation and Development on Deepening Cooperation, experts of SIGMA developed the draft SIGMA Work Programme in Ukraine for July 2015 — December 2016.

Proposals concerning such areas as regulatory reform, State budget management, development and harmonization of the public policy, public administration reform, providing services to enterprises and citizens, territorial management and regional development, justice institutions, public procurement.

Priorities of cooperation were agreed

24/07/2014



25—26/06/2014

Determining the potential assistance to Ukraine

SIGMA programme expert mission to Ukraine aimed at determining potential assistance to Ukraine in carrying out major reforms in public administration.

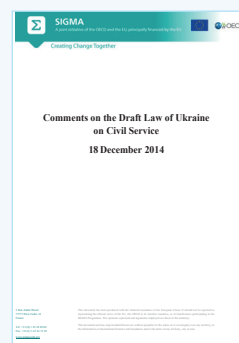
14—17/10/2014

09—11/12/2014

Discussion of Civil Service Legislation

The draft Law of Ukraine “On Civil Service” was discussed with SIGMA experts. Former Director of Federal Academy of Public Administration of the Federal Republic of Germany Anke Freibert, former Minister of Interior Affairs, Minister of Public Administration of the Republic of Slovenia Gregor Virant, senior advisor of the SIGMA programme responsible for public administration and civil service issues Wojciech Zielinski, EU Support Group for Ukraine experts Mary Bogata, Oleksandra Yanovska, Frank Poll, EU expert on Civil Service management Bayba Petersone and representatives of Presidential Administration of Ukraine and the EU Delegation took part in discussions.

In 2014 NAUCS took part in SIGMA Programme comparative research “Professionalization of the Civil Service in Armenia, Azerbaijan, Georgia, Moldova and Ukraine” by filling in an appropriate questionnaire.



20/08/2014

Support for Public Administration Reform

The Head of the NAUCS Kostiantyn Vashchenko conducted the meeting with the representative of the EU Support Group for Ukraine in establishing of institutional mechanism of coordination and development of programme on implementation of the Association Agreement between the EU and Ukraine (hereinafter - the AA), former Director-General for Education and Culture of the European Commission Jan Truszczynski.

During the meeting the issues regarding the quality of civil service in general as well as the concept of the civil service reform within a context of the national idea of Ukraine concerning European integration were considered.

Representatives of the EU Delegation to Ukraine suggested the assistance to NAUCS in activation of activity of SIGMA programme experts in the area of public administration reform.



2014

LEGISLATIVE FRAMEWORK

Twinning

- Order of the President of Ukraine “Issues of the Implementation of Twinning Programme in Ukraine” as of 06/10/2005 No 1424 (with amendments as of 14/01/2014 No 7/2014)
- Resolution of the Cabinet of Ministers of Ukraine “On Approval of the Procedure for Initiating, Preparation and Implementation of the Twinning Projects” as of 11/10/2016 No 700
- Order of the Main Department of the Civil Service of Ukraine “On the Approval of Methodological Recommendations as for the Use of Twinning Instrument in Ukraine” as of 01/07/2008 No 175
- Interdepartmental Order of The National Agency of Ukraine on the Civil Service and the Ministry of Economic Development And Trade of Ukraine “On the Establishment of Working Group for the Coordination of Twinning Instrument Implementation” as of 15/06/2012 No 120/702
- Order of the National Agency of Ukraine on Civil Service “On the Inspection Performing of the Central Executive Authorities — Twinning Projects Beneficiaries to Implement Twinning in Ukraine” as of 07/10/2015 No 214
- Common Twinning Manual (2009, 2012, 2013—2014)

TAIEX

- Resolution of the Cabinet of Ministers of Ukraine “On Approval of the Procedure of Preparation, Approval and Realization of the Action Plan on Involvement of External Assistance of the European Commission within the framework of TAIEX” as of 13/01/2016 No 32

SIGMA programme

- Action Plan to enhance cooperation between Ukraine and OECD in 2013-2016, approved by the Cabinet of Ministers of Ukraine as of 06/02/2013 No 132-r
- Memorandum of Understanding between the Government of Ukraine and the OECD to deepen cooperation signed on 10/07/2014, action of which extended for two years by the Regulation of the Cabinet of Ministers of Ukraine “On Approval Draft Agreement between the Government of Ukraine and the Organization for Economic Cooperation and Development and Renovation of the Memorandum of Understanding between Ukraine and OECD to deepen Cooperation” as of 26/10/2016 No 787-r

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