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| **Institution Building Days 2018** |
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| **organised by** |
| the Directorate General for  Neighbourhood and Enlargement Negotiations  (DG NEAR) |

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| **6 – 7 February 2018**  **Venue:** |
| Sicco Mansholt room, Charlemagne Building  170, Rue de la Loi – Brussels |

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| This meeting is web-streamed and recorded. Video recordings displayed on the internet / intranet are stored on the servers of the DG for two years, the operations of which abide by the Commission's security decisions and provisions established by the Directorate of Security for this kind of servers and services |

TAIEX ID 65086

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of the European Commission



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| **Aim of the Institution Building Days:** |
| The "Institution Building Days" for the Twinning and TAIEX instruments are organised by the Institution Building Unit of the Directorate-General for Neighbourhood and Enlargement Negotiations as an occasion to network, exchange information and best practice for all stakeholders involved in TAIEX and Twinning.  The meeting covers the activities of the Institution Building Instruments in the Enlargement and Neighbourhood areas and it includes representatives from the TAIEX and Twinning National Contact Points in European Union Member States and in Enlargement and Neighbourhood regions, as well as representatives from the EU Delegations and offices from NEAR regions and from the European Commission. For the Enlargement and Neighbourhood regions also the Contracting Authorities, when different form the EU Delegations, will be invited. |

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| **BENEFICIARIES:** |
| Representatives of: Austria, Belgium, Bulgaria, Croatia, Czech Republic, Denmark, Finland, France, Germany, Greece, Hungary, Ireland, Italy, Latvia, Lithuania, Malta, the Netherlands, Poland, Portugal, Romania, Slovenia, Spain and Sweden;  Albania, Bosnia and Herzegovina, Kosovo\*, Montenegro, Serbia, the former Yugoslav Republic of Macedonia and Turkey;  Algeria, Armenia, Azerbaijan, Belarus, Egypt, Georgia, Israel, Jordan, Lebanon, Moldova, Morocco, Palestine\*\*, Tunisia and Ukraine;  The Turkish Cypriot community.  \* This designation is without prejudice to positions on status and is in line with UNSCR 1244/1999 and the ICJ Opinion on the Kosovo Declaration of Independence  \*\* This designation shall not be construed as recognition of a State of Palestine and is without prejudice to the individual positions of the Member States on this issue. |

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| **Day 1: Tuesday 6 February 2018** | |
| **Chair: Mr Lawrence** **MEREDITH**  **Director of the Directorate C, Neighbourhood East, DG NEAR** | |
| Venue: Sicco Mansholt, Charlemagne | |
| *08:45* | *Registration of participants* |
| 09:15 | **Welcome address**  Video message from Mr Johannes HAHN, Commissioner, European Neighbourhood Policy & Enlargement Negotiations  Speaker: Ms Katarína MATHERNOVÁ, Deputy Director-General in charge of Eastern Neighbourhood, economic transformation and relations with IFIs, DG NEAR |
| 10:00 | **Introduction – Let's be interactive!**   * Sli.do: what it is and how you use it. Colour badges. Coffee roulette.   Facilitator: Ms Cristina BARAGANESCU, TAIEX Case-Handler, Institution Building Unit, DG NEAR |
| *10:30* | *Coffee break* |
| 11:00 | **Key priorities in the Enlargement and Neighbourhood regions** (with Q&A)  Moderator: Mr Lawrence MEREDITH, DG NEAR   * **Southern Partner countries under the European Neighbourhood Policy**   Speaker: Mr Guillaume FINE, Deputy Head of Unit, Maghreb Unit, DG NEAR   * **Key priorities in the Eastern Partnership countries under the European Neighbourhood Policy**   Speaker: Mr Lawrence MEREDITH, DG NEAR   * **Key priorities in the Enlargement region**   Speaker: Mr Thomas HAGLEITNER, Head of Unit, Montenegro Unit, DG NEAR |
| *12:30* | *Lunch break* |
| 14:00 | **Ensuring visibility: A panel discussion** (with Q&A)  Moderator: Ms Stefania LOPEDOTE, Communication and Information officer, Institution Building unit, DG NEAR  Speakers:   * Mr Pietro IENNA, Policy Officer, Inter-Institutional Relations and Communication, DG NEAR * Mr Janis RUNGULIS, Expert, East Stratcom Task Force, EEAS * Ms Mojca KRISPER FIGUEROA, Programme Manager, EU Delegation to the former Yugoslav Republic of Macedonia * Ms Valentina BONACCORSO, Team Leader, OPEN Neighbourhood South * Ms Paloma HALL CABALLERO, Communication Coordinator Neighbourhood East, DG NEAR |
| *15:00* | *Coffee roulette* |
| 15:30 | **Supporting key EU priorities in the NEAR regions: success stories** (with Q&A)  Moderator: Ms Sabine ZWAENEPOEL, Coordinator, Centre of Thematic Expertise (CoTE) on Rule of law/fundamental Rights, DG NEAR   * **Anti-corruption: TAIEX in the Western Balkans** (including Q&A)   Speakers:   * Ms Sabine ZWAENEPOEL, DG NEAR * Ms Marija MITIC, Project Manager, EU Delegation to Serbia * Ms Snezana KOLEKESKA, Twinning and TAIEX Coordinator, EU Delegation to the former Yugoslav Republic of Macedonia * **Public Administration Reform in Ukraine, synergy in practice** (including Q&A)   Speakers:   * Mr Stefan SCHLEUNING, Team Leader, Support Group for Ukraine, DG NEAR * Mr Wojciech ZIELINSKI, Senior Advisor, SIGMA-OECD * Ms Victoria BRICH, TAIEX and Twinning Coordinator, EU Delegation in Ukraine * **Addressing security threats: TAIEX in the Southern Neighbourhood** (including Q&A)   Speakers:   * Mr Stephane HALGAND, Team Leader, Centre of Thematic Expertise (CoTE) on Crisis reaction / Security Sector Reform, DG NEAR * Ms Lamia CHAMAS, TAIEX Project Officer, Project Administration Office (PAO), Lebanon * Mr Jerome RIBAULT-GAILLARD, Expert, EU Delegation to Lebanon * **Asylum procedures and the migration crisis: TAIEX and Twinning, synergy in practice** (including Q&A)   Speakers:   * Ms Corinne ANDRE, Coordinator, Centre of Thematic Expertise (CoTE) on Migration, DG NEAR * Ms Nina GELADZE EKSTEDT, TAIEX and Twinning National Contact Point, Sweden * Ms Tanja CINCAR KNEZEVIC, TAIEX and Twinning Coordinator, EU Delegation to Serbia |
| 17:30 | **Conclusions of day I**  Speaker: Mr Lawrence MEREDITH, DG NEAR |
| 17:45 | End of Day 1 |
| 18:00 | Cocktail offered by the Bulgarian Presidency  Permanent Representation of Bulgaria, Address: Maria-Louise Square 49 (see map) |

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| **Day 2: Wednesday 7 February 2018** | |
| **Chair: Ms Fanny MARCHAL**  **Acting Head of Unit, Institution Building Unit, DG NEAR** | |
| Venue: Sicco Mansholt, Charlemagne | |
| 09:00 | **TAIEX updates on novelties** (with Q&A)  Moderator: Mr Scott BOWEN, Team Leader, Institution Building Unit, DG NEAR   * **TAIEX widening its circle of action: practical examples**   Speakers:   * Ms Nona DEPREZ, Head of Unit, Partnership Instrument, FPI * Mr Pascal BOIJMANS, Head of Unit, Administrative Capacity Building and European Solidarity Fund, DG REGIO * Mr Ion CODESCU, Head of Unit, Environmental Implementation, DG ENV * Mr Peter LARSSON, Team Leader Briefing Coordination & TAIEX, Cyprus Settlement Support, SRSS * **TAIEX Strategic: How do we implement it in the NEAR regions?**   Speaker: Ms Fanny MARCHAL, DG NEAR |
| *11:00* | *Coffee break* |
| 11:30 | **20th anniversary of Twinning:**  Moderator: Mr Claus LECH, Team Leader, Institution Building Unit, DG NEAR   * **How it all started**   Speaker: Ms Carolyn LEFFLER-ROTH, former Twinning Team Leader  Special Guests: Jorge DE LA CABALLERIA, Alain VAN HAMME   * **Twinning (as a key tool in) supporting accession preparations**   Speaker: Ms Nirvana SOKOLOVSKI, Head of Service, Service for Twinning, Central Finance And Contracting Agency, Croatia   * **Twinning as a way to support political reforms in a key priority area**   Speakers:   * Mr Vincent REY, Head of Cooperation Section, EU Delegation to Georgia * Ms Nata GODERDZISHVILI, Head of Legal Department, Data Exchange Agency of the Ministry of Justice of Georgia * **Twinning engagement in 20 years – EU Member States example(s)**   Speakers:   * Ms Christine KIVINEN, National Contact Point, Austria * Ms Yildiz GÖTZE, National Contact Point, Germany * **The Resident Twinning Advisor (RTA) - Role and criteria for him/her to succeed**   Speaker: Mr Valter MICELI, RTA, Ministry of Agriculture, Forestry and Water management, Serbia |
| *12.45* | *Group Photo* |
| *13:00* | *Lunch break* |
| 14:30 | **Twinning operational meeting** (including coffee break) – examples of **best practice**  Moderator: Claus LECH, DG NEAR  Speakers:   * EUD Perspective: Ms Snezana KOLEKESKA, TAIEX and Twinning Coordinator, EU Delegation to the former Yugoslav Republic of Macedonia   How our EUD has structured the coordination of Twinning and the challenges we see   * EU MS Perspective: Ms Elena GOMEZ AOIZ, National Contact Point, Spain and Ms Corinne MERCIER, National Contact Point, France   How we exercise the role of the NCP and ensure engagement of PA entities     * PAO Perspective: Ms Souad MELLOUK, National Contact Point, Morocco and Mr Jean-Pierre SACAZE, Head of Governance Section, EU Delegation to Morocco   How we programme Twinning to support the reform agenda |
| 16:00 | **- Twinning: Status after the Reform**  Speaker and Moderator: Mr Claus LECH, DG NEAR  **- Remarks on Twinning and Turkey**  Speaker: Mr Patrick PAQUET, Deputy Head of Unit, Turkey Unit, DG NEAR  **- Information campaign launch**  Speaker: Ms Stefania LOPEDOTE, DG NEAR  **- Twinning Evaluation**  Speaker: Ms Maria Del Carmen BUENO BARRIGA, Evaluation Officer, MFF, Programming & Evaluation Unit, DG NEAR  - **Public Administration Reform(PAR) Mainstreaming**  Speaker: Ms Ritva HEIKKINEN, Team Leader, Centre of Thematic Expertise (CoTE) on Public Administration Reform, DG NEAR |
| 16:45 | **Conclusions of the meeting**  Speaker: Fanny MARCHAL, DG NEAR |
| 17:00 | End of the Institution Building Days |

**More information on TAIEX and Twinning:**

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<http://ec.europa.eu/taiex/experts>

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